

CONSTITUTION OF KINNOULL TENNIS CLUB

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GENERAL

Type of organisation

- 1 The organisation will, upon registration, be a Scottish Charitable Incorporated Organisation (SCIO).

Scottish principal office

- 2 The principal office of the organisation will be in Scotland (and must remain in Scotland).

Name

- 3 The name of the organisation is "Kinnoull Tennis Club".

Purposes

- 4 The organisation's purposes are:

The objects of the Club shall be to encourage the promotion and practice of the sport of tennis in Perth and the surrounding area and undertake other activities incidental or conducive to the furtherance of these objects. The Club is open to all with no discrimination on any ground whatsoever.

Powers

- 5 The organisation has power to do anything which is calculated to further its purposes or is conducive or incidental to doing so.
- 6 No part of the income or property of the organisation may be paid or transferred (directly or indirectly) to the members - either in the course of the organisation's existence or on dissolution - except where this is done in direct furtherance of the organisation's charitable purposes.

Liability of members

- 7 The members of the organisation have no liability to pay any sums to help to meet the debts (or other liabilities) of the organisation if it is wound up; accordingly, if the organisation is unable to meet its debts, the members will not be held responsible.
- 8 The members and charity trustees have certain legal duties under the Charities and Trustee Investment (Scotland) Act 2005; and clause 7 does not exclude (or limit) any personal liabilities they might incur if they are in breach of those duties or in breach of other legal obligations or duties that apply to them personally.

General structure

- 9 The structure of the organisation consists of:-

- 9.1 the MEMBERS - who have the right to attend members' meetings (including any annual general meeting) and have important powers under the constitution; in particular, the members appoint people to serve on the board and take decisions on changes to the constitution itself;
 - 9.2 the BOARD - who hold regular meetings, and generally control the activities of the organisation; for example, the board is responsible for monitoring and controlling the financial position of the organisation.
- 10 The people serving on the board are referred to in this constitution as CHARITY TRUSTEES. (See clause 12 and 64 for exceptions).

MEMBERS

Qualifications for membership

- 11 Membership is open to all and shall consist of Senior Members (over the age of eighteen on First January following the Annual General Meeting) and Junior Members (under the age of eighteen on First January following the Annual General Meeting).

Honorary Members, can be elected at the discretion of the Board, such as senior member(s) of the coaching team and/or persons who have given long service to the Club.

- 12 Employees or significant suppliers to the organisation are eligible for Membership but not normally eligible for serving on the Board. The exception to this is the Head Coach who is integral to the running of the club but who will not usually become a Charity Trustee.

Application for membership

- 13 Any person who wishes to become a member must sign a written application for membership and lodge this with the organisation along with a remittance to meet the annual membership subscription. The Membership Register will be regularly scrutinised by the Board.
- 14 The board may, at its discretion, refuse to admit any person to membership as long as this does not conflict with clause 4.
- 15 The board must notify any applicant it refuses to admit promptly (in writing or by e-mail) of its decision.

Membership subscription

- 16 Members shall require to pay an annual membership subscription; unless and until otherwise determined by the members.

16.1 the annual membership subscriptions shall be payable on or before 1st April in each year.

16.2 the members may vary the amount of the annual membership subscription and/or the date on which it falls due in each year, by way of a resolution to that effect passed at an AGM.

16.3 the Board can reduce or waive subscriptions for individual members where to do so is fair and furthers the aims of the club.

16.4 if the membership subscription payable by any member remains outstanding more than 12 weeks after the date on which it fell due - and providing he/she has been given at least one written reminder (including by email) - the board may, by resolution to that effect, expel him/her from membership.

16.5 a person who ceases (for whatever reason) to be a member shall not be entitled to any refund of the membership subscription.

Register of members

17 The board must keep an annual register of members, setting out

17.1 for each current member:

17.1.1 his/her full name and contact details; and

17.1.2 the year for which he/she was registered as a member of the organisation;

17.2 for each former member - for at least six years from the date on he/she ceased to be a member:

17.2.1 his/her name; and

17.2.2 the year for which he/she ceased to be a member.

18 The board must ensure that the register of members is updated within 28 days of any change:

18.1 which arises from a resolution of the board or a resolution passed by the members of the organisation; or

18.2 which is notified to the organisation.

19 If a member or charity trustee of the organisation requests a copy of the register of members, the board must ensure that a copy is supplied to him/her within 28 days, providing the request is reasonable; if the request is made by a member (rather than a charity trustee), the board may provide a copy which has contact details blanked out.

Withdrawal from membership

- 20 Any person who wants to withdraw from membership must give a written notice of withdrawal to the organisation; he/she will cease to be a member as from the time when the notice is received by the organisation.

Transfer of membership

- 21 Membership of the organisation may not be transferred by a member.

Re-registration of members

- 22 The board may, at any time, issue notices to the members requiring them to confirm that they wish to remain as members of the organisation, and allowing them a period of 28 days (running from the date of issue of the notice) to provide that confirmation to the board.
- 23 If a member fails to provide confirmation to the board (in writing or by e-mail) that he/she wishes to remain as a member of the organisation before the expiry of the 28-day period referred to in clause 222, the board may expel him/her from membership.
- 24 A notice under clause 222 will not be valid unless it refers specifically to the consequences (under clause 233) of failing to provide confirmation within the 28-day period.

Expulsion from membership

- 25 Any person may be expelled from membership by way of a resolution passed by not less than two thirds of those present and voting at a members' meeting, providing the following procedures have been observed:-
- 25.1 at least 21 days' notice of the intention to propose the resolution must be given to the member concerned, specifying the grounds for the proposed expulsion;
 - 25.2 the member concerned will be entitled to be heard on the resolution at the members' meeting at which the resolution is proposed.

Termination

- 26 Membership of the organisation will terminate on death.

DECISION-MAKING BY THE MEMBERS

Members' meetings

- 27 The board must arrange a meeting of members (an annual general meeting or "AGM") in each calendar year.

- 28 The gap between one AGM and the next must not be longer than 15 months.
- 29 Notwithstanding clause 277, an AGM does not need to be held during the calendar year in which the organisation is formed; but the first AGM must still be held within 15 months of the date on which the organisation is formed.
- 30 The business of each AGM must include:-
- 30.1 a report by the chair on the activities of the organisation;
 - 30.2 consideration of the annual accounts of the organisation;
 - 30.3 the election/re-election of charity trustees, as referred to in clauses 60 to 633.
- 31 The board may arrange a special members' meeting at any time.

Power to request the board to arrange a special members' meeting

- 32 The board must arrange a special members' meeting if they are requested to do so by a notice (which may take the form of two or more documents in the same terms, each signed by one or more members) by members who amount to 5% or more of the total membership of the organisation at the time, providing:
- 32.1 the notice states the purposes for which the meeting is to be held; and
 - 32.2 those purposes are not inconsistent with the terms of this constitution, the Charities and Trustee (Investment) Scotland Act 2005 or any other statutory provision.
- 33 If the board receive a notice under clause 322, the date for the meeting which they arrange in accordance with the notice must not be later than 28 days from the date on which they received the notice.

Notice of members' meetings

- 34 At least 14 clear days' notice must be given of any AGM or any special members' meeting.
- 35 The notice calling a members' meeting must specify in general terms what business is to be dealt with at the meeting; and
- 35.1 in the case of a resolution to alter the constitution, must set out the exact terms of the proposed alteration(s); or
 - 35.2 in the case of any other resolution falling within clause 46 (requirement for two-thirds majority) must set out the exact terms of the resolution.

- 36 The reference to “clear days” in clause 344 shall be taken to mean that, in calculating the period of notice,
- 36.1 the day after the notices are posted (or sent by e-mail) should be excluded; and
- 36.2 the day of the meeting itself should also be excluded.
- 37 Notice of every members' meeting must be given to all the members of the organisation, and to all the charity trustees; but the accidental omission to give notice to one or more members will not invalidate the proceedings at the meeting.
- 38 Any notice which requires to be given to a member under this constitution must be: -
- 38.1 sent by post to the member, at the address last notified by him/her to the organisation; *or*
- 38.2 sent by e-mail to the member, at the e-mail address last notified by him/her to the organisation.

Procedure at members' meetings

- 39 No valid decisions can be taken at any members' meeting unless a quorum is present.
- 40 The quorum at members' meetings shall be no less than ten voting members and a majority of the Charity Trustees
- 41 If a quorum is not present within 15 minutes after the time at which a members' meeting was due to start - or if a quorum ceases to be present during a members' meeting - the meeting cannot proceed; and fresh notices of meeting will require to be sent out, to deal with the business (or remaining business) which was intended to be conducted.
- 42 The chair of the organisation should act as chairperson of each members' meeting.
- 43 If the chair of the organisation is not present within 15 minutes after the time at which the meeting was due to start (or is not willing to act as chairperson), the charity trustees present at the meeting must elect (from among themselves) the person who will act as chairperson of that meeting.

Voting at members' meetings

- 44 Every member (aged 18 or over) has one vote, which must be given personally.

- 45 All decisions at members' meetings will be made by majority vote - with the exception of the types of resolution listed in clause 466.
- 46 The following resolutions will be valid only if passed by not less than two thirds of those voting on the resolution at a members' meeting (or if passed by way of a written resolution under clause 50):
- 46.1 a resolution amending the constitution;
 - 46.2 a resolution expelling a person from membership under clause 255;
 - 46.3 a resolution directing the board to take any particular step (or directing the board not to take any particular step);
 - 46.4 a resolution approving the amalgamation of the organisation with another SCIO (or approving the constitution of the new SCIO to be constituted as the successor pursuant to that amalgamation);
 - 46.5 a resolution to the effect that all of the organisation's property, rights and liabilities should be transferred to another SCIO (or agreeing to the transfer from another SCIO of all of its property, rights and liabilities);
 - 46.6 a resolution for the winding up or dissolution of the organisation.
- 47 If there are an equal number of votes for and against any resolution, the chairperson of the meeting will be entitled to a second (casting) vote.
- 48 A resolution put to the vote at a members' meeting will be decided on a show of hands - unless the chairperson (or at least two other members present at the meeting) ask for a secret ballot.
- 49 The chairperson will decide how any secret ballot is to be conducted, and he/she will declare the result of the ballot at the meeting.

Written resolutions by members

- 50 A resolution agreed to in writing (or by e-mail) by all the members will be as valid as if it had been passed at a members' meeting; the date of the resolution will be taken to be the date on which the last member agreed to it.

Minutes

- 51 The board must ensure that proper minutes are kept in relation to all members' meetings.

- 52 Minutes of members' meetings must include the names of those present; and (so far as possible) should be signed by the chairperson of the meeting.
- 53 The board shall make available copies of the minutes referred to in clause 511 to any member of the public requesting them; but on the basis that the board may exclude confidential material to the extent permitted under clause 100.

BOARD

Number of charity trustees

- 54 The maximum number of charity trustees is 11; out of that:
- 55 no more than 11 shall be charity trustees who were elected/appointed under clauses 60 and 61 (or deemed to have been appointed under clause 599); and
- 55.1 no more than 2 shall be charity trustees who were co-opted under the provisions of clauses 644 and 655.
- 56 The minimum number of charity trustees is 3.

Eligibility

- 57 A person shall not be eligible for election/appointment to the board under clauses 59 to 62 unless he/she is a member of the organisation; a person appointed to the board under clause 644 need not, however, be a member of the organisation.
- 58 A person will not be eligible for election or appointment to the board if he/she is: -
- 58.1 disqualified from being a charity trustee under the Charities and Trustee Investment (Scotland) Act 2005; or
- 58.2 an employee of the organisation.

Initial charity trustees

- 59 The individuals who signed the charity trustee declaration forms which accompanied the application for incorporation of the organisation shall be deemed to have been appointed by the members as charity trustees with effect from the date of incorporation of the organisation.

Election, retiral, re-election

- 60 At each AGM, the members may elect any member (unless he/she is debarred under clause 588) to be a charity trustee.

- 61 The board may at any time appoint any member (unless he/she is debarred under clause 588) to be a charity trustee.
- 62 At each AGM, all of the charity trustees elected/appointed under clauses 60 and 611 (and, in the case of the first AGM, those deemed to have been appointed under clause 599) shall retire from office – but shall then be eligible for re-election under clause 60.
- 63 A charity trustee retiring at an AGM will be deemed to have been re-elected unless: -
- 63.1 he/she advises the board prior to the conclusion of the AGM that he/she does not wish to be re-appointed as a charity trustee; or
 - 63.2 an election process was held at the AGM and he/she was not among those elected/re-elected through that process; or
 - 63.3 a resolution for the re-election of that charity trustee was put to the AGM and was not carried.

Appointment/re-appointment of co-opted charity trustees

- 64 In addition to their powers under clause 611, the board may at any time appoint any non-member of the organisation to be a charity trustee (subject to clause 545, and providing he/she is not debarred from membership under clause 588) on the basis that he/she has specialist experience and/or skills which could be of assistance to the board.
- 65 At each AGM, all of the charity trustees appointed under clause 644 shall retire from office – but shall then be eligible for re-appointment under that clause.

Termination of office

- 66 A charity trustee will automatically cease to hold office if: -
- 66.1 he/she becomes disqualified from being a charity trustee under the Charities and Trustee Investment (Scotland) Act 2005;
 - 66.2 he/she becomes incapable for medical reasons of carrying out his/her duties as a charity trustee - but only if that has continued (or is expected to continue) for a period of more than six months;
 - 66.3 (in the case of a charity trustee elected/appointed under clauses 59 to 633) he/she ceases to be a member of the organisation;
 - 66.4 he/she becomes an employee of the organisation;

- 66.5 he/she gives the organisation a notice of resignation, signed by him/her;
 - 66.6 he/she is absent (without good reason, in the opinion of the board) from more than three consecutive meetings of the board - but only if the board resolves to remove him/her from office;
 - 66.7 he/she is removed from office by resolution of the board on the grounds that he/she is considered to have committed a material breach of the code of conduct for charity trustees (as referred to in clause 833);
 - 66.8 he/she is removed from office by resolution of the board on the grounds that he/she is considered to have been in serious or persistent breach of his/her duties under section 66(1) or (2) of the Charities and Trustee Investment (Scotland) Act 2005; or
 - 66.9 he/she is removed from office by a resolution of the members passed at a members' meeting.
- 67 A resolution under paragraph 66.7, 66.8 or 66.9 shall be valid only if: -
- 67.1 the charity trustee who is the subject of the resolution is given reasonable prior written notice of the grounds upon which the resolution for his/her removal is to be proposed;
 - 67.2 the charity trustee concerned is given the opportunity to address the meeting at which the resolution is proposed, prior to the resolution being put to the vote; and
 - 67.3 (in the case of a resolution under paragraph 66.7 or 66.8) at least two thirds (to the nearest round number) of the charity trustees then in office vote in favour of the resolution.

Register of charity trustees

- 68 The board must keep a register of charity trustees, setting out
- 68.1 for each current charity trustee:
 - 68.1.1 his/her full name and address;
 - 68.1.2 the date on which he/she was appointed as a charity trustee; and
 - 68.1.3 any office held by him/her in the organisation;
 - 68.2 for each former charity trustee - for at least 6 years from the date on which he/she ceased to be a charity trustee:
 - 68.2.1 the name of the charity trustee;

68.2.2 any office held by him/her in the organisation; and

68.2.3 the date on which he/she ceased to be a charity trustee.

69 The board must ensure that the register of charity trustees is updated within 28 days of any change:

69.1 which arises from a resolution of the board or a resolution passed by the members of the organisation; or

69.2 which is notified to the organisation.

70 If any person requests a copy of the register of charity trustees, the board must ensure that a copy is supplied to him/her within 28 days, providing the request is reasonable; if the request is made by a person who is not a charity trustee of the organisation, the board may provide a copy which has the addresses blanked out - if the SCIO is satisfied that including that information is likely to jeopardise the safety or security of any person or premises.

Office-bearers

71 The charity trustees must elect (from among themselves) a chair a treasurer and a secretary.

72 In addition to the office-bearers required under clause 711, the charity trustees may elect (from among themselves) further office-bearers if they consider that appropriate.

73 All of the office-bearers will cease to hold office at the conclusion of each AGM, but may then be re-elected under clause 711 or 722.

74 A person elected to any office will automatically cease to hold that office: -

74.1 if he/she ceases to be a charity trustee; *or*

74.2 if he/she gives to the organisation a notice of resignation from that office, signed by him/her.

Powers of board

75 Except where this constitution states otherwise, the organisation (and its assets and operations) will be managed by the board; and the board may exercise all the powers of the organisation.

76 A meeting of the board at which a quorum is present may exercise all powers exercisable by the board.

77 The members may, by way of a resolution passed in compliance with clause 466 (requirement for two-thirds majority), direct the board to

take any particular step or direct the board not to take any particular step; and the board shall give effect to any such direction accordingly.

Charity trustees - general duties

- 78 Each of the charity trustees has a duty, in exercising functions as a charity trustee, to act in the interests of the organisation; and, in particular, must:-
- 78.1 seek, in good faith, to ensure that the organisation acts in a manner which is in accordance with its purposes;
 - 78.2 act with the care and diligence which it is reasonable to expect of a person who is managing the affairs of another person;
 - 78.3 in circumstances giving rise to the possibility of a conflict of interest between the organisation and any other party:
 - 78.3.1 put the interests of the organisation before that of the other party;
 - 78.3.2 where any other duty prevents him/her from doing so, disclose the conflicting interest to the organisation and refrain from participating in any deliberation or decision of the other charity trustees with regard to the matter in question;
 - 78.4 ensure that the organisation complies with any direction, requirement, notice or duty imposed under or by virtue of the Charities and Trustee Investment (Scotland) Act 2005.
- 79 In addition to the duties outlined in clause 788, all of the charity trustees must take such steps as are reasonably practicable for the purpose of ensuring: -
- 79.1 that any breach of any of those duties by a charity trustee is corrected by the charity trustee concerned and not repeated; and
 - 79.2 that any trustee who has been in serious and persistent breach of those duties is removed as a trustee.
- 80 Provided he/she has declared his/her interest - and has not voted on the question of whether or not the organisation should enter into the arrangement - a charity trustee will not be debarred from entering into an arrangement with the organisation in which he/she has a personal interest; and (subject to clause 811 and to the provisions relating to remuneration for services contained in the Charities and Trustee Investment (Scotland) Act 2005), he/she may retain any personal benefit which arises from that arrangement.

- 81 No charity trustee may serve as an employee (full time or part time) of the organisation; and no charity trustee may be given any remuneration by the organisation for carrying out his/her duties as a charity trustee.
- 82 The charity trustees may be paid all travelling and other expenses reasonably incurred by them in connection with carrying out their duties; this may include expenses relating to their attendance at meetings.

Code of conduct for charity trustees

- 83 Each of the charity trustees shall comply with the code of conduct prescribed by the board from time to time (see Appendix 1).
- 84 The code of conduct referred to in clause 833 shall be supplemental to the provisions relating to the conduct of charity trustees contained in this constitution and the duties imposed on charity trustees under the Charities and Trustee Investment (Scotland) Act 2005; and all relevant provisions of this constitution shall be interpreted and applied in accordance with the provisions of the code of conduct in force from time to time

DECISION-MAKING BY THE CHARITY TRUSTEES

Notice of board meetings

- 85 Any charity trustee may call a meeting of the board *or* ask the secretary to call a meeting of the board.
- 86 At least 7 days' notice must be given of each board meeting, unless (in the opinion of the person calling the meeting) there is a degree of urgency which makes that inappropriate.

Procedure at board meetings

- 87 No valid decisions can be taken at a board meeting unless a quorum is present; the quorum for board meetings is 3 charity trustees, present in person.
- 88 If at any time the number of charity trustees in office falls below the number stated as the quorum in clause 87, the remaining charity trustee(s) will have power to fill the vacancies or call a members' meeting - but will not be able to take any other valid decisions.
- 89 The chair of the organisation should act as chairperson of each board meeting.
- 90 If the chair is not present within 15 minutes after the time at which the meeting was due to start (or is not willing to act as chairperson), the charity trustees present at the meeting must elect (from among themselves) the person who will act as chairperson of that meeting.

- 91 Every charity trustee has one vote, which must be given personally.
- 92 All decisions at board meetings will be made by majority vote.
- 93 If there is an equal number of votes for and against any resolution, the chairperson of the meeting will be entitled to a second (casting) vote.
- 94 The board may, at its discretion, allow any person to attend and speak at a board meeting notwithstanding that he/she is not a charity trustee - but on the basis that he/she must not participate in decision-making.
- 95 A charity trustee must not vote at a board meeting (or at a meeting of a sub-committee) on any resolution which relates to a matter in which he/she has a personal interest or duty which conflicts (or may conflict) with the interests of the organisation; he/she must withdraw from the meeting while an item of that nature is being dealt with.
- 96 For the purposes of clause 955: -
- 96.1 an interest held by an individual who is “connected” with the charity trustee under section 68(2) of the Charities and Trustee Investment (Scotland) Act 2005 (husband/wife, partner, child, parent, brother/sister etc) shall be deemed to be held by that charity trustee;
- 96.2 a charity trustee will be deemed to have a personal interest in relation to a particular matter if a body in relation to which he/she is an employee, director, member of the management committee, officer or elected representative has an interest in that matter.

Minutes

- 97 The board must ensure that proper minutes are kept in relation to all board meetings and meetings of sub-committees.
- 98 The minutes to be kept under clause 97 must include the names of those present; and (so far as possible) should be signed by the chairperson of the meeting.
- 99 The board shall (subject to clause 100) make available copies of the minutes referred to in clause 977 to any member of the public requesting them.
- 100 The board may exclude from any copy minutes made available to a member of the public under clause 999 any material which the board considers ought properly to be kept confidential - on the grounds that allowing access to such material could cause significant prejudice to the interests of the organisation or on the basis that the material contains reference to employee or other matters which it would be inappropriate to divulge.

ADMINISTRATION

Delegation to sub-committees

- 101 The board may delegate any of their powers to sub-committees; a sub-committee must include at least one charity trustee, but other members of a sub-committee need not be charity trustees.
- 102 The board may also delegate to the chair of the organisation (or the holder of any other post) such of their powers as they may consider appropriate.
- 103 When delegating powers under clause 1011 or 1022, the board must set out appropriate conditions (which must include an obligation to report regularly to the board).
- 104 Any delegation of powers under clause 1011 or 1022 may be revoked or altered by the board at any time.
- 105 The rules of procedure for each sub-committee, and the provisions relating to membership of each sub-committee, shall be set by the board.

Operation of accounts

- 106 Subject to clause 1077, the signatures of two signatories appointed by the board will be required in relation to all operations (other than the lodging of funds) on the bank and building society accounts held by the organisation; at least one out of the two signatures must be the signature of a charity trustee.
- 107 Where the organisation uses electronic facilities for the operation of any bank or building society account, the authorisations required for operations on that account must be consistent with the approach reflected in clause 1066.

Accounting records and annual accounts

- 108 The board must ensure that proper accounting records are kept, in accordance with all applicable statutory requirements.
- 109 The board must prepare annual accounts, complying with all relevant statutory requirements; if an audit is required under any statutory provisions (or if the board consider that an audit would be appropriate for some other reason), the board should ensure that an audit of the accounts is carried out by a qualified auditor.

MISCELLANEOUS

Winding-up

- 110 If the organisation is to be wound up or dissolved, the winding-up or dissolution process will be carried out in accordance with the procedures set out under the Charities and Trustee Investment (Scotland) Act 2005.
- 111 Any surplus assets available to the organisation immediately preceding its winding up or dissolution must be used for purposes which are the same as - or which closely resemble - the purposes of the organisation as set out in this constitution.

Alterations to the constitution

- 112 This constitution may (subject to clause 11313) be altered by resolution of the members passed at a members' meeting (subject to achieving the two thirds majority referred to in clause 466) or by way of a written resolution of the members.
- 113 The Charities and Trustee Investment (Scotland) Act 2005 prohibits taking certain steps (eg change of name, an alteration to the purposes, amalgamation, winding-up) without the consent of the Office of the Scottish Charity Regulator (OSCR).

Interpretation

- 114 References in this constitution to the Charities and Trustee Investment (Scotland) Act 2005 should be taken to include: -
- 114.1 any statutory provision which adds to, modifies or replaces that Act; and
 - 114.2 any statutory instrument issued in pursuance of that Act or in pursuance of any statutory provision falling under paragraph 114.1 above.
- 115 In this constitution: -
- 115.1 "charity" means a body which is either a "Scottish charity" within the meaning of section 13 of the Charities and Trustee Investment (Scotland) Act 2005 or a "charity" within the meaning of section 1 of the Charities Act 2011, providing (in either case) that its objects are limited to charitable purposes;
 - 115.2 "charitable purpose" means a charitable purpose under section 7 of the Charities and Trustee Investment (Scotland) Act 2005 which is also regarded as a charitable purpose in relation to the application of the Taxes Acts.

APPENDIX 1

Kinnoull Tennis Club ('KTC') Code of Conduct

Trustees and Members of the Board of KTC have a duty to:

1. Accept the responsibilities of their position, and to act at all times in the best interests of KTC, ahead of any other professional or personal interest. They should at all times consider what is best for the organisation and its beneficiaries, and avoid bringing KTC into disrepute.
2. Be familiar with KTC's Constitution and act in accordance with its terms and any relevant legislation.
3. Have an up-to-date knowledge of KTC its values and principles, and its operating environment.
4. Manage conflicts of interest effectively. Declare any and all relevant interests on appointment and during meetings of the Board.
5. Respect confidentiality, and work considerately and respectfully with all, respecting diversity, different roles and opinions, and avoid giving offence.
6. Prepare fully for, and attend meetings. Actively engage in discussion and debate at meetings, listening carefully, challenging sensitively, and avoiding conflict. Act collectively at meetings and accept a majority decision.